

ON THE ORGANIZATION OF INTERNATIONAL COOPERATION

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THE DOMINANT APPROACH TO INTERNATIONAL COOPERATION

- Coordination dilemmas (e.g. Stag Hunt)
- **Collaboration dilemmas (e.g. Prisoners' Dilemma)**

COOPERATION AS A “WITHIN-GROUP” PROBLEM

Cooperation is socially optimal, but individuals have incentives to free-ride on efforts of others

- Defection is the dominant strategy in each single interaction
- Mechanisms for overcoming collaboration problems:
 - Long “shadow of the future” (*Axelrod 1984; Oye 1985*)
 - Conditional sanctions (*Rosendorff and Milner 2001*)
 - Effective monitoring (*Koremenos, Lipson, and Snidal 2001*)

In other words. . .

- cooperation is a “within-group” problem, and
- its success depends on *coercive strategies* such as reciprocal threats

PATTERNS OF INTERNATIONAL COOPERATION

International cooperation can create negative externalities for some states:

- Some examples:
 - Institutional reforms and enlargement of international organizations (e.g. WTO)
 - International peace-keeping and humanitarian interventions

⇒ Uneven distribution of externalities can lead to conflict between supporters and opponents

THE GMO CASE

- Diverging interests on trade of genetically modified organisms (GMOs)
 - US prefers 'sound-science principle'
 - EU prefers 'precautionary principle'
- Failure to find compromise led to conflict between US and EU
- The US...
 - vetoed the adoption of precautionary principle
 - initiated trade dispute within the WTO
 - refused to send non-GMO food aid
 - retaliated against EU supporters
- The EU...
 - refused imports of GMO food products
 - invested heavily in institution-building projects
 - retaliated against US supporters

COLLECTIVE ACTION AS BETWEEN-GROUPS PROBLEM

In other words. . .

- cooperation is a “between-groups” problem, and
- its success depends on the ability of supporters to overcome opposition

HOW CAN WE STUDY THIS?

Important features:

- “Supporters” and “opponents” to international collective action
- Groups can “invest” resources to facilitate/hinder collective action
- Uncertainty over preferences that may change over time

Model structure:

- Cooperation as a between-groups problem
- Different forms of IO to prevent conflict:
 - Coalitions of the willing
 - Universal organizations
 - Agent-implementing organizations

WHAT WE FIND

- 1 Coercive strategies work
- 2 Delegation can obviate the need for coercion
- 3 Voting makes preferences common knowledge
- 4 Relative advantages of organizational forms depend on:
 - Probability of support
 - Shadow of the future
 - Credibility of threats

⇒ Unified framework for analyzing different forms of international organization

THE MODEL: “STAGE” GAME

- $N \geq 2$ players, each has 1 unit of resource
- Each can spend $x \in [0, 1]$ toward/against action
- Collective action:
 - costs $\theta > 1$ to implement
 - produces $a \geq 2$ outcome
- Player i 's value of outcome: $v_i \in \{-1, 1\}$
(*supporter* if $v_i = 1$, *opponent* if $v_i = -1$)
- Payoff depends on:
 - how much player spends (instead of consuming)
 - whether the action takes place
 - how the player values the action

THE MODEL: “STAGE” GAME (CONFLICT)

Action implementation depends on resources contributed. Let \mathcal{S} be set of players spending in support ($S = |\mathcal{S}|$), and \mathcal{O} be set of players spending in opposition ($|\mathcal{O}| = N - S$), so that

- $X = \sum_{i \in \mathcal{S}} x_i$: total resources in support, and
- $Y = \sum_{j \in \mathcal{O}} x_j$: total resources in opposition,

then:

$$\pi = \begin{cases} 1 & \text{if } X - Y \geq \theta \\ 0 & \text{if } X - Y \leq \theta - 1 \\ 1/2 & \text{otherwise} \end{cases}$$

The payoff for player i is:

$$u_i = 1 - x_i + \pi v_i a$$

Timing: supporters move first, followed by opponents.
Assume (for now) complete information.

SINGLE INTERACTION: COSTLY IMPOSITION

Supporters can *impose* the action if $S - (N - S) \geq \theta$, or:

$$S \geq \left\lceil \frac{N + \theta}{2} \right\rceil \equiv S_c.$$

Otherwise, opponents can *impose* the status quo. “Brute force” solution is:

PROPOSITION

The stage game has a unique symmetric coalition-proof subgame perfect equilibrium. If $S < S_c$, then every player consumes privately and the status quo prevails. If $S \geq S_c$, then each supporter spends $x_c = (N + \theta)/S - 1$, opponents consume privately, and the action takes place.

SINGLE INTERACTION: WASTE AND INEFFICIENCY

Social welfare requires that action be implemented when

$$S \geq \left\lceil \frac{N + \theta/a}{2} \right\rceil \equiv \mathfrak{S}.$$

The problems with imposed solution:

- 1 action not implemented when it “should” be: $S_c > \mathfrak{S}$
- 2 when implemented, resources wasted on deterrence:
 $Sx_c = \theta + (N - S) > \theta$ for any $S < N$
- 3 requires complete information!

SINGLE INTERACTION: INCOMPLETE INFORMATION

Assume now:

- Each player privately observes v_i .
- Valuations randomly (and independently) drawn from common distribution with $\Pr(v = 1) = p$
- Player i believes that $\Pr(k \text{ supporters among } N - 1)$ is binomially distributed:

$$f(k) = \binom{N-1}{k} p^k (1-p)^{N-1-k}.$$

SINGLE INTERACTION: NO ACTION W/ UNCERTAINTY

The action cannot take place anymore because no way for supporters to identify themselves and coordinate.

- Without communication, unique equilibrium is private consumption (Lemma 1).
- Suppose players could vote (yes/no) on action and then play stage game. They cannot commit to truthful voting (Lemma 2), so action never takes place.

Problem: *under anarchy voting outcome is not binding* (no cost to acting contrary to one's vote).

Possible solution: enforce voting outcomes. . . but how:

(I) **endogenous coercive enforcement:**

- (A) **coalitions of the willing**
- (B) **universal organizations**

(II) **non-coercive delegation**

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COERCIVE ENFORCEMENT

THE MODEL

- Players agree on quota $Q \in [1, N]$
- In each period,
 - each observes realization of v_i
 - all vote yes/no simultaneously
(voting outcome common knowledge)
 - each spends for/against action
(players voting in support move first)
 - voting not binding on spending
- Common discount factor, $\delta \in (0, 1)$
- Preference shocks independent between periods
- Payoffs: discounted sum of period payoffs

COERCIVE ENFORCEMENT

DISTRIBUTION OF COSTS

We look for equilibria with following features:

- if Q or more votes in support, the action implemented “at cost” (supporters do not have to impose the action)
- if fewer than Q votes, all players consume privately (opponents do not have to impose the status quo)

We consider two organizational forms:

- **Coalitions of the Willing (COW):** only players who vote in support contribute toward the action when the quota is met
- **Universal Organizations (UNO):** all players contribute toward the action when the quota is met

Enforcement: grim-trigger (deviations punished by reversion to SPE where communication (voting) ignored)

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COERCIVE ENFORCEMENT

COALITIONS OF THE WILLING

Define “sincere voting” constraint as:

$$\underbrace{af(Q-1)}_{\text{benefit of sincerity}} \geq \underbrace{\sum_{k=Q-1}^{N-1} x(k+1)f(k)}_{\text{cost of sincerity}}. \quad (\text{SC})$$

CoW can be SPE provided δ high enough (Prop. 2), and

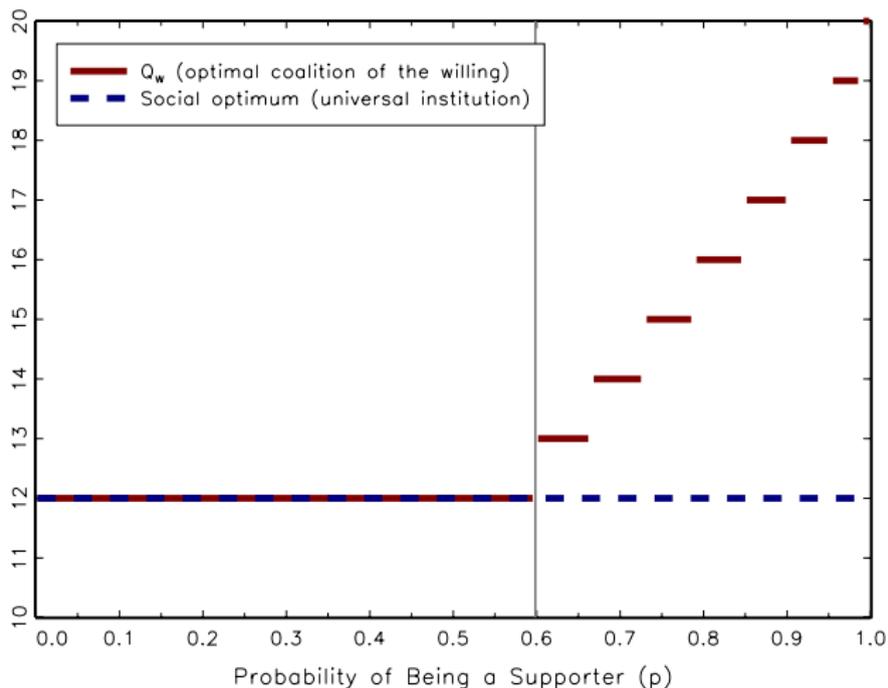
LEMMA

The optimal quota for CoW is $Q_w = \max\{\theta, \mathfrak{G} + n(p)\}$, where $n(p) \geq 0$ is the smallest integer such that $\mathfrak{G} + n(p)$ satisfies the sincere voting constraint in (SC). The stepping function $n(p)$ is non-decreasing.

COERCIVE ENFORCEMENT

COALITIONS OF THE WILLING, ILLUSTRATION

What does the solution look like? $N = 20$, $a = 3$, $\theta = 11$:



COERCIVE ENFORCEMENT

COALITIONS OF THE WILLING, INTUITION

Spending contrary to one's vote:

- *can be observed, so*
- can be deterred with threats
- provided δ is high enough
- \Rightarrow not the source of inefficiency

Voting contrary to one's preference (against action if supporter):

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(risk of action failure is worse than gain from free-riding)
- \Rightarrow as p increases Q_w moves further away from social optimum

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FIXING THE SHORTCOMINGS

Main CoW problems caused by supporters-only contributing:

- upper bound on how costly action can be
- supporter incentives to free-ride require institutional fix

Therefore, potential fix is for *everyone* to contribute when quota met.

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UNIVERSAL ORGANIZATIONS

UNO can be SPE provided δ is high enough (Prop. 3), and

LEMMA

The optimal quota for the UNO is $Q_u = \mathfrak{G}$ regardless of p , and is always socially optimal even ex post.

Good news: UNOs can solve the problems of CoWs.

Bad news: UNOs require higher discount factors to implement.

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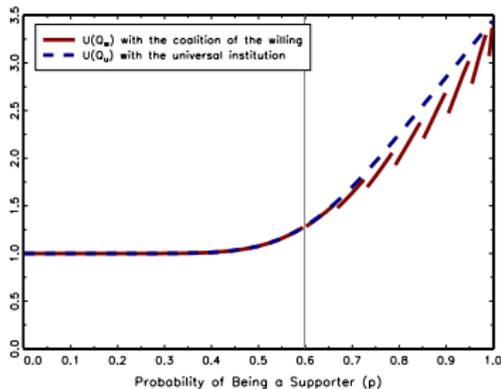
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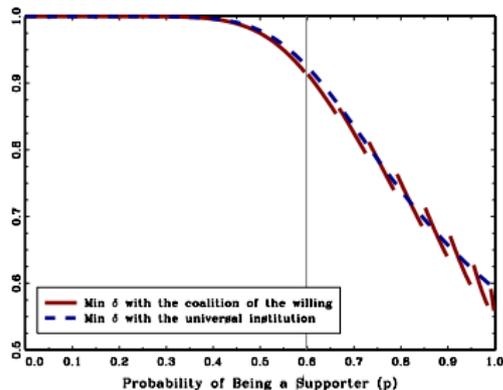
COERCIVE ENFORCEMENT

CoWs vs. UNOs

What does the solution look like? $N = 20$, $a = 3$, $\theta = 11$:



Equilibrium Payoffs



Shadow of the Future

COERCIVE ENFORCEMENT

SUMMARY OF FINDINGS

Coalitions of the Willing (CoWs) vs. Universal Organizations (UNOs):

- both CoWs and UNOs can be implemented provided players care enough about the future (so sincere voting can be enforced)
- both implement the action at cost (no resource waste)
- both are socially efficient, even *ex post*, provided p is not too high
- UNOs generally better:
 - if p is too high, CoWs lose efficiency (the required quota is higher than the socially optimal one) but UNOs do not
 - UNOs can implement costlier actions than CoWs (because they distribute the costs among all players rather than just supporters)
- however, CoWs require lower discount factors to implement, so might be only alternative when UNO is not feasible

⇒ Both viable solutions, depending on circumstances!

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COERCIVE ENFORCEMENT

THE PROBLEMS

Since CoWs and UNOs enforce voting outcomes using conditional threats, they are vulnerable to usual problems that reduce that ability:

- **transaction costs: lower expected benefits of institution, making deviation more tempting**
- perfect monitoring: if noise, deviations harder to detect, must relax trigger of punishment somewhat
- punishment too severe: grim trigger is *most conducive* to cooperation but not renegotiation-proof
- shadow of future too long: required minimum patience might be extremely high, so impossible to reach

Can we get cooperation without coercion? YES!

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NON-COERCIVE ENFORCEMENT

THE MODEL

Consider **single-stage** game again:

- Players agree on quota, Q , hire an agent at wage $W > 0$ (wage is exogenous)
- Players simultaneously give the agent $x_0 \in (W/N, 1]$ each (if anyone fails to contribute, agent returns the contributions)
- Each player privately observes v_i (so initial contributions under “veil of ignorance”)
- Players simultaneously vote for/against the action
- The agent acts with the resources he has, net his fee (contributes toward action if quota is met, returns investments otherwise)
- Players act with the resources they have (they are not bound by the outcome of the vote)

NON-COERCIVE ENFORCEMENT

THE MODEL

Assumptions:

- everyone pays the agent
- agent's fee is sunk regardless of outcome of vote
- returning contributions stacks model *against* sincere voting
- agent has no expertise or informational advantage over players
- players not bound by vote outcome

Focus on equilibria where:

- players make symmetric contributions
- players do not spend from remaining resources toward action (“agent-implementing” institution)

NON-COERCIVE ENFORCEMENT

EXISTENCE

Define the “no-blocking” contribution as:

$$x_0(Q) = \frac{(1+w)N - Q + \theta}{2N - Q}. \quad (\text{NBC})$$

Define the “no-imposition” constraint on quota as:

$$Q \leq \left[1 + \left(\frac{1}{2} \right) \left(N + \frac{\theta - 1}{1 - w} \right) \right] \equiv \bar{Q}_a. \quad (\text{NIC})$$

PROPOSITION

For any $Q \leq \bar{Q}_a$, there exists an agent-implementing SPE where players contribute $x_0(Q)$, vote sincerely, and consume remaining resources. The agent invests toward action if there are at least Q supporting votes, and returns contributions (net his fee) otherwise.

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NON-COERCIVE ENFORCEMENT

OPTIMAL QUOTA

The solution is unique:

LEMMA

There exists a unique $Q_a(w, p)$, which maximizes the delegation payoff. Moreover, this optimal quota is non-decreasing in p .

Delegation can be preferable, *even in the single-shot game:*

LEMMA

If the probability of being a supporter is sufficiently high, then players strictly prefer to delegate for any feasible agent fee.

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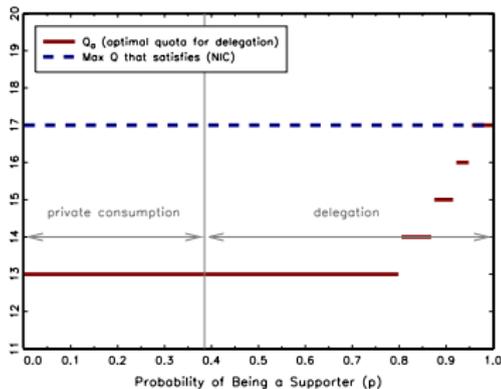
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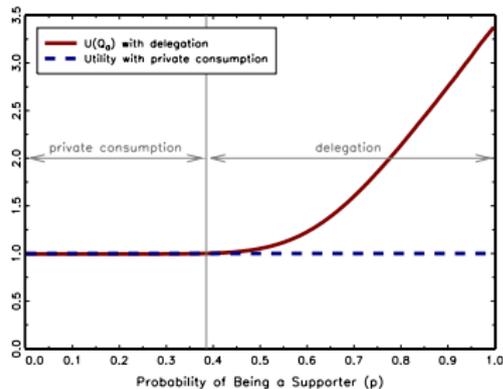
NON-COERCIVE ENFORCEMENT

ILLUSTRATION: LOW AGENT COSTS

What does the solution look like? $N = 20$, $a = 3$, $\theta = 11$, $w = 0.005$



Voting Rule

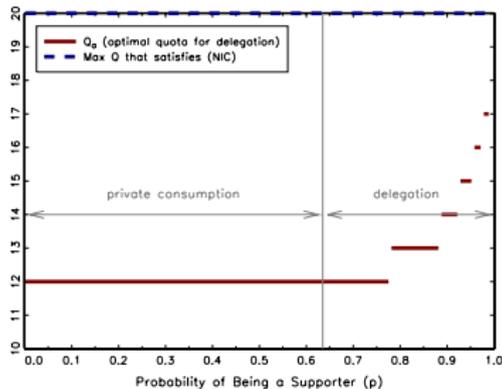


Equilibrium Payoff

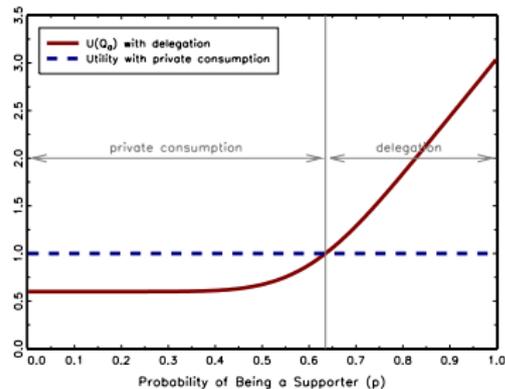
NON-COERCIVE ENFORCEMENT

ILLUSTRATION: EXTREME AGENT COSTS

What does the solution look like? $N = 20$, $a = 3$, $\theta = 11$, $w = 0.4$



Voting Rule



Equilibrium Payoff

NON-COERCIVE ENFORCEMENT

COMPARISONS WITH CoW/UNO

Delegation does waste resources:

- agent's fee is sunk
(although this could be “transaction costs” in coercive models)
- agent spends more than action's cost
(difference large when there are many supporters)

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- delegation can function regardless of shadow of the future
- delegation can be implemented in a wide range of situations

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CONCLUSIONS

- 1 Collective action might be difficult to achieve because...
 - incentives to free-ride
 - negative externalities
- 2 Focus on latter offers new insights...
 - Rationale for diverse organizational forms
 - Novel rationale for delegation
 - Explanation of why states vote
 - Non-coercive compliance possible
- 3 Interesting extensions...
 - Asymmetry in resource endowments
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